



ExecutiveSummary



Name of the program

Tech4Positive Futures

NSRCEL - Capgemini Social Incubation Programme



Implementing agency

IIMB - NSRCEL (Indian Institute of Management Bangalore -Nadathur S. Raghavan Centre for Entrepreneurial Learning)



Program duration

December 2019 to December 2022



Financial assistance





Beneficiary

social ventures in two tracks

Key interventions



- Hands-on workshop covering modules on areas like business communications, organisation and legal framework, fundraising, financial forecasting and budgeting, digital marketing, and social media outreach, etc.
- 150 mentoring sessions conducted by experts. 150+ hours of mentoring received by the participants.
- Week-long bootcamp
- Providing Ecosystem Connects, field visits, and ad-hoc support.

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Key findings -

Tech4Positive Futures

- All 13 incubated social ventures received a sum of ₹ 5.01 crore towards seed grant.
- The surveyed social ventures faced the following key challenges prior to joining the incubation programme:

Lack of Clarity

Many projects started without a well-defined product/service offering, specific target audience, or a clear business model.

— Funding

A major obstacle for all ventures, especially securing shortterm funding to meet immediate needs.

Team Building and Management

Some struggled with finding and managing the right team or initially lacked a strong, cohesive team structure.

Exposure and Reach

Projects benefited greatly from the increased visibility and connections they acquired, highlighting an initial challenge in reaching the right audiences.

- 100% of the interviewed social ventures confirmed that they benefited from the programme.
 - 60% of them gave the programme a score of 5 out of 5, while the rest gave a 4, indicating their satisfaction with the efficacy of the programme.

Achievements

The ventures reported the following achievements after participating in the programme

- Increased revenue and profit
- Expansion of team size
- Widening reach of operations or services
- Government-level partnerships
- Improved overall operational efficiency
- Developing sustainability-focused mindsets and nurturing leadership capacity within the organisations.
- Adoption of technology.

The surveyed ventures mentioned the following as the KEY IMPACTS of the programme:

Business Acumen

Gained clarity on product/project definition, business planning, and cost structures.

Developed financial management and funding strategies (including utilizing CSR channels).

Improved pitching and communication skills with corporates.

Operational Efficiency

Learned frameworks for setting goals, monitoring progress, and ensuring employee responsibility.

Built strong teams focusing on collaboration and problem-solving.

Understanding of logistics and marketing, especially in challenging contexts.

Leadership & Mindset

Nurtured leadership capabilities within their teams.

Embraced a

sustainability mindset for long-term impact.

Improved awareness of the social landscape they operate within

Capacity Building and Resources

Received valuable mentorship and guidance throughout the process.

Gained access to funding opportunities.

Built essential connections, networks, and partnerships, sometimes as significant as government partnerships.